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Ford Bronco Production Manager

Enclosure samples for delivery to reservation holders:

- Letter to all order holders that have not received delivery
- Monthly Bronco production and delivery email

I am writing this letter out of hope to improve the communication associated with the Ford Bronco production and delivery decisions that have been made by Ford. I have a reservation (10389703) from August 16th, 2020 converted to an order February 19th, 2021. Since then, I have been bumped to MY22. I am also an Aerospace Company Executive who has worked in industry over 35 years and 100% understand that production and supply chain issues do happen and they can be significant to business meeting customer commitments. This letter is to share a set of principles and approach that I have used with my customers and I would implore you to consider to better the situation.

The principles that I have used to overcome customer confidence issues when significant program / production issues occur:

- Increase the communication channel between executive management and customers. This means that executive management provides direct customer communication and not Sales, Distributors, Dealers or Marketing organizations
- Provide full transparency on issues that are occurring and how they are being addressed
- Provide transparency and trending on production and delivery quantities as well best estimates with caveats / constraints
- Maximize meeting the original commitments made while building a path to fully meeting commitments

Based on this I think you can fix the communication issues that are surfacing on social media and Bronco forums by doing the following:

- Prioritize meeting commitment to the original reservation holders that converted their orders by your March 2021 deadline, instead of the current dealer-based priority scheme that is delivering to newer orders ahead of these original orders.
- 2. Have executive management communicate versus the marketing department.
- 3. Deliver transparent order and delivery information to those with orders to show the current deliveries, trend, and forecast information.

See example Enclosures.

SINCERELY,

BLAKE DAVIS